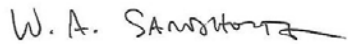


20 September 2018

To whom it may concern:

During part of my work on Outsourcing Education: Experimental Evidence from Liberia, I received a fellowship from the Institute for Humane Studies. The UBS Optimus foundation funded part of this evaluation. In addition, Ark-EPG — a U.K.- based education charity — which oversaw the procurement process of the project and managed the resources during the first year of the program, also provided funding for the evaluation. In all cases, the Principal Investigators (i.e., the authors of this paper) retained final say on the contents, substantive conclusions and formulation of academic papers that resulted from the evaluation.

Best wishes.

A handwritten signature in black ink, reading "W. A. Sandholtz" with a stylized flourish at the end.

Wayne Sandholtz

University of California, San Diego

wasandholtz@ucsd.edu