



Karthik Muralidharan  
Professor of Economics

9500 GILMAN DRIVE, 0508  
LA JOLLA, CALIFORNIA 92093-0508

Phone: +1-858-534-2425 (Work)  
+1-617-501-2459 (Cell)

E-mail: kamurali@ucsd.edu;  
karthik.muralidharan@gmail.com

1 May 2020

To Whomsoever it may concern:

This statement affirms that I have no financial interests that may be potentially impacted by the findings in this paper, Improving Last-Mile Service Delivery Using Phone-Based Monitoring.

We have received financial support for this project from the Strategic Impact Evaluation Fund at the World Bank and Bill and the Melinda Gates Foundation. Neither source had any influence on the paper's content. Aside from these sources, I have not received any significant financial support from interested parties who may have a financial, ideological, or political stake related to the article.

I maintain no positions in any organization whose policy positions, goals, or financial interests relate to the article. However, I have recently helped to set up a non-profit organization called the Center for Effective Governance of Indian States (CEGIS) that aims to support state governments in India to design and implement evidence-based policies. Given the effectiveness of phone-based monitoring documented in this paper, CEGIS will share and disseminate the results of this paper to government officials to help design and implement this approach more broadly. I have no personal financial interest in CEGIS.

IRB approval was obtained for this project from both the University of California, San Diego (IRB # 180754S) and a local IRB in India, the Institute for Financial Management and Research.

Sincerely,

Sincerely,

A handwritten signature in blue ink that reads "Karthik" with a stylized flourish at the end.

Karthik Muralidharan