

Maria Feldman
IP Dynamics
Munich, Germany

August 18, 2025

To whom it may concern,

I acknowledge that I have no conflicts to disclose, financial or otherwise with regards to the paper *Health Sector Structural Change*. I have not received any funds from any interested parties pertaining to this research over the past 3 years.

Sincerely,

Maria Feldman
IP Dynamics
mariafeldman93@gmail.com