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VCG in Theory and Practice

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5 It is now common to sell online ads using an auction. Auctions are used for
6 search ads by Google and Microsoft, for display ads by DoubleClick and other
7 ad exchanges, and for social network ads by Facebook. However, different
8 auction designs are used in each of these cases. Search ads use a Generalized
9 Second Price (GSP) auction, display ad exchanges generally use a Vickrey
10 (second price) auction, and Facebook uses a Vickrey-Clarke-Groves (VCG)
11 auction.

12 It turns out that these auctions are all closely related. The VCG auction
13 encompasses the traditional Vickrey auction as a special case. It has the
14 attractive property that bidding the true value is a dominant strategy for
15 all players and the equilibrium revenue should, in theory, be about the same
16 as the GSP auction. However, it also has some drawbacks; see Ausubel and
17 Milgrom [2006] and Rothkopf et al. [1990] for a list of issues.

18 In this note we describe two simple theoretical properties of the VCG
19 auction in a search ad framework and some of the practical lessons learned
20 in implementing a VCG auction for contextual ads.

21 1 Search ad auctions

22 In a search ad auction advertisers submit keywords and bids. When the ad-
23 vertiser's keyword matches a user's query, the advertiser enters an auction.
24 The advertiser with the highest bid gets the most prominent slot, the adver-
25 tiser with the second highest bid gets the second most prominent slot and so
26 on. In the actual auction, the bids are adjusted by a "quality score," but we
27 ignore this additional complexity in this exposition.

28 2 How the GSP auction works

29 Let v_s be the value of a click to an advertiser in slot $s = 1, \dots, S$, and let
30 x_s be the clicks (or clickthrough rate) associated with that slot. We assume
31 that the slots have been ordered with the most prominent slots first, so that
32 $x_1 > x_2 > \dots > x_S$.

33 The GSP auction produces a price for each slot. These prices must satisfy
34 the revealed preference conditions that an advertiser who purchases slot s
35 prefers that slot to other slots it could have purchased:

$$v_s x_s - p_s x_s \geq v_s x_t - p_t x_t \quad (1)$$

36 It turns out that if these inequalities are satisfied for $t = s + 1$ they are
37 satisfied for all slots. After some manipulation we find an the following
38 system of inequalities that characterizes equilibrium prices.

$$v_s(x_s - x_{s+1}) + p_{s+1}x_{s+1} \geq p_s x_s \geq v_{s+1}(x_s - x_{s+1}) + p_{s+1}x_{s+1} \quad (2)$$

39 We note that these inequalities imply that

$$(v_s - v_t)(x_s - x_t) \geq 0, \quad (3)$$

40 so that advertisers with higher values get more prominent slots, which shows

41 that the GSP equilibria are efficient.

42 The same manipulations work in reverse. That is, we can start with an
43 efficient assignment of advertisers to slots, which must satisfy inequality (3)
44 and show that there must exist prices that satisfy the equilibrium
45 inequalities (2). Thus this simple position auction has mini version of the
46 First and Second Welfare Theorems.

47 There are many prices that satisfy these inequalities, but a particularly
48 interesting equilibrium is the one with minimal revenue, where the right
49 inequalities hold as equalities. Writing these conditions out for the 3-slot
50 case gives us this system:

$$p_1x_1 = v_2(x_1 - x_2) + p_2x_2 \quad (4)$$

$$p_2x_2 = v_3(x_2 - x_3) + p_3x_3 \quad (5)$$

$$p_3x_3 = v_4x_3 \quad (6)$$

51 Adding up the payments gives us a lower bound on revenue to the seller of

$$R_L = v_2(x_1 - x_2) + 2v_3(x_2 - x_3) + 3v_4x_3. \quad (7)$$

52 We can perform the same sort of manipulations to get an upper bound on
53 revenue.

54 **3 How the VCG auction works**

55 In the VCG auction, each bidder is required to pay the cost their presence
56 imposes on the other bidders, using their stated bids as the value they place
57 on the slots. If advertiser 1 participates in the auction the total payments
58 by the other advertisers is $b_2x_2 + b_3x_3$. If advertiser 1 does not participate
59 in the auction, the other advertisers all move up one position and so pay
60 $b_2x_1 + b_3x_2 + b_4x_3$. Thus the “harm” that advertiser 1 imposes on the other
61 advertisers is the difference, $b_2(x_1 - x_2) + b_3(x_2 - x_3) + b_4x_3$, so this is the amount

62 advertiser 1 is required to pay. It turns out that it in the VCG auction it is
 63 optimal for each advertiser to bid its true value per click. Writing out the
 64 VCG payments in the three-slot case, we have:

$$p_1x_1 = v_2(x_1 - x_2) + v_3(x_2 - x_3) + v_4x_3 \quad (8)$$

$$p_2x_2 = \quad \quad \quad + v_3(x_2 - x_3) + v_4x_3 \quad (9)$$

$$p_3x_3 = \quad \quad \quad + v_4x_3 \quad (10)$$

65 It is easy to check that this produces the same outcome as that in system (4)–
 66 (6). Hence the minimum revenue GSP equilibrium has the same revenue as
 67 the VCG equilibrium, a result noted by Edelman et al. [2007] and Varian
 68 [2007], and is a special case of a result derived by Demange and Gale [1985],
 69 Demange et al. [1986] in a different context. See Roth and Sotomayor [1990]
 70 for a unified treatment.

71 4 Broad match

72 We said that the ad is eligible for the auction if the user’s query matches
 73 the advertiser’s keyword. But what counts as a match? It turns out that
 74 search engines use several types of match including “exact match” and “broad
 75 match.” A keyword [dog food] would be an exact match for the query “dog
 76 food” but a broad match for the query “pet food.”

77 The value of a click from a broad match could be somewhat different from
 78 the value of an exact-match click, but not radically so. To capture this, we
 79 will assume that the value of a broad match click is δv_s to the advertiser in
 80 slot s , where δ may be somewhat larger or smaller than 1.

81 Advertisers who choose broad match have to pick a single bid that applies
 82 for a whole range of auctions which, in principle, could contain different of
 83 competitors, different positions, and so on.

84 Note that the VCG auction works just fine in this case: the advertisers

85 can each state their value for a visitor and the payments are calculated as
 86 described above, with the auctioneer applying the appropriate broad match
 87 adjustment. Everything works out neatly.

88 The GSP equilibrium, by contrast, can be quite messy since advertisers
 89 can appear in different positions in each auction. However, if the change in
 90 value from broad match is small, in the sense that it does not change the
 91 *ordering* of the advertisers in the different auctions, then the GSP auction
 92 works out neatly as well.

93 To see this let us two auctions for cat food and dog food (c and d), with
 94 the same advertisers, in the same order, but with potentially different values
 95 due to broad match. For simplicity we assume there are equal number of
 96 queries on “cat food” and “dog food.” The equilibrium conditions in each
 97 auction for exact match are:

$$\begin{aligned} v_s^c x_s - p_s^c x_s &\geq v_s^c x_t - p_t^c x_t \\ v_s^d x_s - p_s^d x_s &\geq v_s^d x_t - p_t^d x_t \end{aligned}$$

98 In the case of broad match, such as bidding on the keyword [pet food], the
 99 equilibrium prices (p_s^{cd}) satisfy

$$\delta(v_s^c + v_s^d)x_s - p_s^{cd}x_s \geq \delta(v_s^c + v_s^d)x_t - p_s^{cd}x_t \quad (11)$$

100 In this case, the advertisers are getting half of their clicks for [dog food], and
 101 half for [cat food], so the value of the visitors to their site just adds up in
 102 a linear way, giving us a simple expression for the equilibrium prices. The
 103 formula will be slightly more complex if δ can vary across positions, but as
 104 long as the same advertisers are ranked the same way in each of the broad
 105 match auctions, all works out neatly.

106 To summarize: the VCG auction handles broad match in general, while
 107 the GSP auction does so only under rather special circumstances. This makes
 108 the VCG auction attractive by comparison.

109 5 Unknown click through rates

110 It would seem that in order to compute payments for in the VCG auction we
111 would need to know the clicks (or clickthrough rates) associated with each
112 position. However, that is not the case. I provided an overly brief sketch of
113 how this can be accomplished in Varian [2009] but spell out the argument in
114 greater detail here.

115 Consider the following algorithm to compute advertiser 1's net payment.

- 116 1. Each time there is a click on position 1, *charge* advertiser 1 the amount
117 b_2
- 118 2. Each time there is a click on position $s > 1$, *pay* advertiser 1 the amount
119 $b_s - b_{s+1}$

120 At the end of the day there will be x_1 clicks on position 1, which results
121 in a payment *from* advertiser 1 of b_2x_1 . There will be x_2 clicks on position 2,
122 resulting in a payment *to* advertiser 1 of $(b_2 - b_3)x_2$. And finally, there will
123 be x_3 clicks on position 3, yielded a payment *to* advertiser 1 of $(b_3 - b_4)x_3$.

The total payment by advertiser 1 is then

$$b_2x_1 - (b_2 - b_3)x_2 - (b_3 - b_4)x_3,$$

124 which is simply a rearrangement of the payment in equation (8).

125 In turns out that each advertiser is still paying the cost it imposes on
126 the other advertisers, just as in the original VCG argument, but now on a
127 click-by-click basis. Suppose a click arrives on position 1. If advertiser 1
128 is present, the advertiser in position 2 gets no benefit *from that click*. If
129 advertiser 1 is not present, then the advertiser who was in position 2 would
130 now be in position 1 and would get b_2 from that click. Advertiser 3 would
131 get zero on *that click* whether or not advertiser 1 was present.

132 Now suppose a click arrives on position 2. If advertiser 1 is present,
133 advertiser 2 gets b_2 from that click. If advertiser 1 is not present, advertiser

134 2 would be in the first slot and advertiser 3 would receive the click that went
135 to the second slot. So advertiser 1's presence has imposed a net benefit of
136 $(b_2 - b_3)$ on the other advertisers.

137 Finally, if a click arrives on position 3, then advertiser 1's presence yields
138 a benefit of b_3 to advertiser 3. If advertiser 1 were absent, the advertiser
139 4 would receive that click, so the net benefit that advertiser 1's presence
140 imposes on the other advertisers is $(b_3 - b_4)$.

141 **6 Implementing the VCG auction**

142 Google designed the GSP auction in the Fall of 2001 and implemented it
143 in February of 2002. A few months later, Eric Veach, the main architect of
144 the original GSP auction, came up with a way to create a truthful auction
145 for clicks and showed it to Hal, who recognized it immediately as a VCG
146 auction.

147 We thought very seriously about changing the GSP auction to a VCG
148 auction during the summer of 2002. There were three problems: 1) the GSP
149 auction was growing very rapidly and required a lot of engineering attention,
150 making it difficult to develop a new auction; 2) the VCG auction was harder
151 to explain to advertisers; 3) the VCG auction required advertisers to raise
152 their bids above those they had become accustomed to in the GSP auction.
153 The combination of these issues led to shelving the VCG auction in 2002.

154 In 2012, we reconsidered the VCG auction (or something close to it) for
155 use with our contextual ads. These are ads that are displayed based on the
156 textual content on the page; for example, pages about dogs might display
157 dog food ads. Contextual ads can be displayed in a variety of formats, but
158 a common format is an "ad block" of 4 ads, arranged either horizontally or
159 vertically.

160 The primary reason for considering the VCG auction for contextual ads
161 was that it is a) flexible and b) truthful.

162 **6.1 Flexible**

163 In addition to the well-known search ad system, Google offers “contextual
164 ads.” These ads are related to the contents on the page where the ad is being
165 shown. Someone looking at a web page about dogs could see a contextually
166 targeted ad for “dog food.”

167 However, by 2012 there were other important treatments that could be
168 applied to ads. One particularly useful ad treatment is known as “dynamic
169 resizing.” It turns out that if you have one highly relevant and three so-so
170 ads, you get more total clicks by enlarging the relevant ad and showing it
171 alone. Choosing when to do this and how much to charge was quite difficult
172 with the GSP auction but could be handled easily by VCG.

173 **6.2 Truthful**

174 The fact that the dominant bidding strategy in the VCG was truthful was
175 also important. This is because the contextual ads can participate in other
176 auctions that have different rules. In particular, we mentioned above that
177 display ads run through a (traditional) Vickrey auction. When a publisher
178 doesn’t have an ad to show, it can request ads in an ad exchange where
179 contextual ads may compete with display ads.

180 Since ad exchanges are often run using a classic Vickrey auction, the
181 dominant strategy is truthtelling. But equilibrium bids in the GSP auctions
182 are generally not truthful. Changing the GSP auction to a VCG auction
183 resolved this inconsistency and enabled the contextual ads to compete on an
184 equal footing with other ads.

185 Truthful bidding also helps simplify the advertisers’ decisions. We men-
186 tioned earlier that ads can be shown in a variety of formats, such as a hori-
187 zontal list or a vertical list. The clickthrough rates for a horizontal list don’t
188 vary much from position to position, but can vary quite a bit in a vertical list.
189 It turns out that for the GSP the equilibrium bid depends on the advertisers’

190 estimates of these position effects—but they don’t know what configurations
191 will actually occur. The VCG solves this neatly, since the advertiser only
192 has to reveal its value per click which is generally independent of position.

193 This is not to say that VCG (even in its pure form) does not have some
194 problems. It is incentive compatible for the advertisers but not necessarily
195 for the publishers. In fact, as the celebrated Myerson-Satterthwaite theo-
196 rem shows, there is generally no mechanism that is incentive compatible for
197 both sellers and buyers at the same time. Ausubel and Milgrom [2006] and
198 Rothkopf et al. [1990] describe some other problematic issues, but most of
199 these are not relevant for the particular situation we face. All auction forms
200 have advantages and disadvantages so choosing the “best” mechanism will
201 involve tradeoffs of one sort or another.

202 The attractive feature of the VCG auction is that the bids are true struc-
203 tural parameters that do not change as other features of the auction change.
204 This is a consequence of our assumption that the value of a visitor to the
205 advertiser’s web page is constant. In a more general model where the prob-
206 ability of purchase could vary depending on auction design this may not be
207 true. However, it appears to be a good approximation in practice.

208 **6.3 Implementation**

209 The design of the Vickrey auction is so elegant, one might hope that it would
210 be relatively easy to implement. Alas, it is not so. There were many edge
211 cases that needed to be dealt with, adding to design complexity. On the
212 other hand, once the system was built, other aspects of the ad auction, such
213 as dynamic resizing, became much simpler.

214 The final system, which rolled out in late 2012, cannot be considered
215 a “pure” Vickrey auction, but it reasonably close to one given the design
216 challenges involved. From what we can tell, it seems to be working pretty
217 well.

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