

Bargaining and News

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Motivation

A central issue in the bargaining literature

- ▶ Will trade be (inefficiently) delayed?

What is usually ignored

- ▶ If trade is in fact delayed, **new information** may come to light...

This paper = Bargaining + News

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Application 1: Catered Innovation

Consider a **startup** that has “catered” its innovation to **Google**

- ▶ This exit strategy has become increasingly common (Wang, 2015)
 - Alphabet alone has made over 200 acquisition
 - Nest, Waze, Android, Picasa, YouTube, DropCam
- ▶ The longer the startup operates independently, the more Google will learn about the value of the innovation
- ▶ But delaying the acquisition is inefficient because Google can leverage economies of scale

Questions

- How does Google's ability to delay acquisition and acquire more information affect its bargaining power?
- How does the exit strategy affect incentives for innovation?

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Application 2: Due Diligence

“Large” transactions typically involve a due diligence period:

- ▶ Corporate acquisitions
- ▶ Commercial real estate transactions

This information gathering stage is inherently dynamic.

- ▶ e.g., Verizon's acquisition of Yahoo

Questions: How does the acquirer's ability to conduct due diligence and renegotiate the terms

- Initial terms of sale? Eventual terms of sale?
- Profitability of acquisition? Likelihood of deal completion?

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A canonical setting

- ▶ An indivisible asset (e.g., firm, project, security)
 - Asset value is privately known by one player
- ▶ One informed player (seller), one uninformed player (buyer)
 - The uninformed player makes price offers
 - Common knowledge of gains from trade
 - Efficient outcome: trade immediately
- ▶ Infinite horizon; discounting; no commitment

+ News: information about the asset is gradually revealed

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Preview of Results

- ▶ The buyer's ability to extract more surplus is remarkably limited.
 - A negotiation takes place and yet the buyer **gains nothing** from it.
 - Coasian force overwhelms buyer's access to information.
- ▶ Buyer engages in a form of costly experimentation
 - Makes offers that are sure to lose money if accepted, but generate information if rejected
 - Seller benefits from buyer's incentive to experiment
- ▶ Introducing competition can lead to worse outcomes.
 - Under certain conditions, seller's payoff is higher and/or the outcome is more efficient with a single buyer than with competing ones.

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Setup: Players and Values

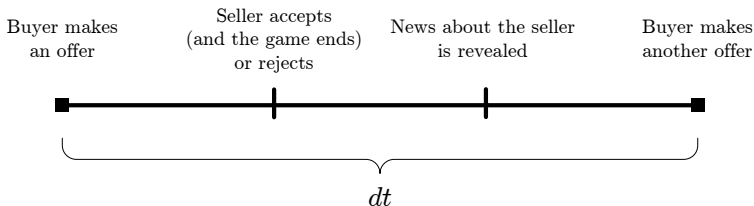
Players: seller and buyer

- ▶ Seller owns asset of type $\theta \in \{L, H\}$
- ▶ θ is the seller's private information

Values:

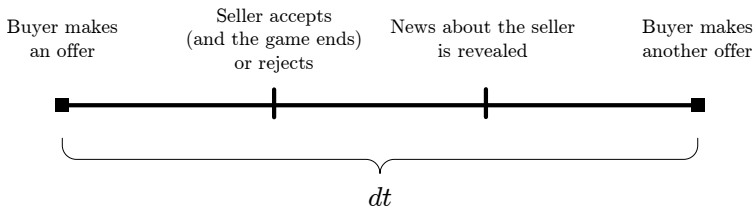
- ▶ Seller's reservation value is K_θ , where $K_H > K_L = 0$
- ▶ Buyer's value is V_θ , where $V_H \geq V_L$
- ▶ Common knowledge of gains from trade: $V_\theta > K_\theta$
- ▶ "Lemons" condition: $K_H > V_L$

Setup: Timing and Payoffs



- Both players are risk neutral and discount at rate r

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Complete Information Outcome

Suppose θ is public information.

- ▶ The buyer has all the bargaining power.
- ▶ The buyer extracts all the surplus.
- ▶ Offers K_θ at $t = 0$ and the seller accepts.
- ▶ Payoffs:

$$\text{Buyer payoff} = V_\theta - K_\theta$$

$$\text{Seller payoff} = 0$$

Clearly, knowing θ is beneficial to the buyer.

- ▶ What happens if buyer only learns about θ gradually?

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Setup: News

- ▶ Represented by a **publicly observable** process:

$$X_t(\omega) = \mu_\theta t + \sigma B_t(\omega)$$

where B is standard B.M. and without loss $\mu_H > \mu_L$

- ▶ The **quality of the news** is captured by the signal-to-noise ratio:

$$\phi \equiv \frac{\mu_H - \mu_L}{\sigma}$$

Equilibrium objects

1. Offer process, $W = \{W_t : 0 \leq t \leq \infty\}$
2. Seller stopping times: τ^θ for each $\theta \in \{L, H\}$
 - Allow for seller mixing
 - Let $S_t^\theta = P(\tau^\theta \leq t | \text{buyer's information})$
3. Buyer's belief process, $Z = \{Z_t : 0 \leq t \leq \infty\}$

We look for equilibria that are stationary in the buyer's beliefs:

- ▶ Z is a time-homogenous Markov process
- ▶ Offer is a function that depends only on the state, $W_t = w(Z_t)$

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Buyer's beliefs

Buyer starts with a prior $P_0 = \Pr(\theta = H)$

- ▶ At time t , buyer conditions on
 - (i) the path of the news,
 - (ii) seller rejected all past offers

▶ Using Bayes Rule, the buyer's belief at time t is

$$P_t = \frac{P_0 f_t^H(X_t)(1 - S_{t-}^H)}{P_0 f_t^H(X_t)(1 - S_{t-}^H) + (1 - P_0) f_t^L(X_t)(1 - S_{t-}^L)}$$

▶ Define $Z \equiv \ln\left(\frac{P_t}{1 - P_t}\right)$, we get that

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Seller's problem

Seller's Problem

Given (w, Z) , the seller faces a stopping problem

$$\sup_{\tau} E_z^{\theta} [e^{-r\tau} (w(Z_{\tau}) - K_{\theta})]$$

Let $F_{\theta}(z)$ denote the solution.

Buyer's problem

In any state z , the buyer has essentially three options:

1. **Wait:** Make a non-serious offer that is rejected w.p.1.
2. **Screen:** Make an offer $w < K_H$ that only the low type accepts with positive probability
3. **Buy/Stop:** Offer $w = K_H$ and buy regardless of θ

Let $F_B(z)$ denote the buyer's value function.

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► Details

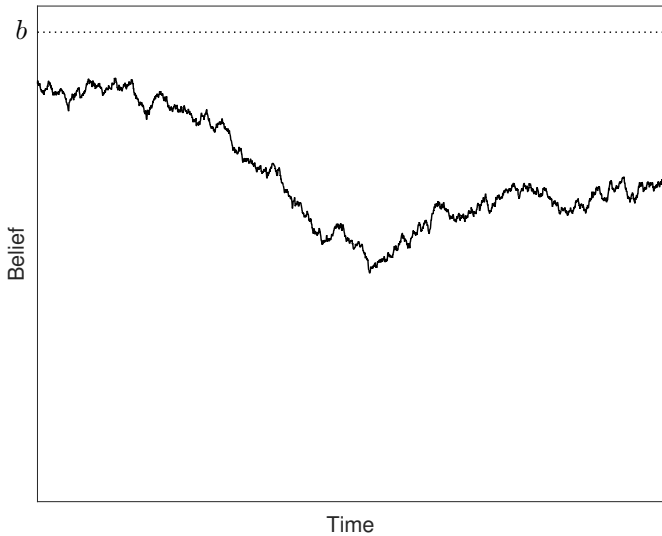
Equilibrium Characterization

Theorem

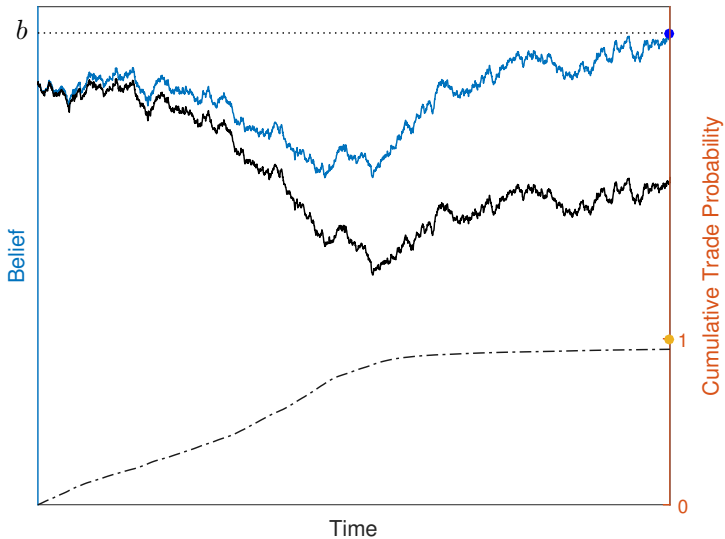
There exists a unique equilibrium. In it,

- ▶ *For $P_t \geq b$, trade happens immediately: buyer offers K_H and both type sellers accept.*
- ▶ *For $P_t < b$, trade happens “smoothly”: only the low-type seller trades and with probability that is proportional to dt .*
 - *i.e., $dQ_t = \dot{q}(Z_t)dt$*

Equilibrium: sample path



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Equilibrium construction

Conjecture the equilibrium is “smooth”

1. Buyer's problem is linear in the rate of trade: \dot{q}
 - Derive F_B (independent of F_L)
2. Given F_B , what must be true about F_L for smooth trade to be optimal?
 - Derive F_L , which implies w
3. Low type must be indifferent between waiting and accepting
 - Indifference condition implies \dot{q}

Summary: Smooth $\implies F_B \implies F_L \implies \dot{q}$

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A bit more about Step 1

$$rF_B(z) = \underbrace{\frac{\phi^2}{2} (2p(z) - 1) F'_B(z) + \frac{\phi^2}{2} F''_B(z)}_{\text{Evolution due to news}}$$
$$+ \dot{q}(z) \underbrace{\left((1 - p(z))(V_L - F_L(z) - F_B(z)) + F'_B(z) \right)}_{\Gamma(z) = \text{net-benefit of screening at } z}$$

- ▶ Buyer's value is linear in \dot{q}
- ▶ For "smooth" trade to be optimal, it must be that $\Gamma(z) = 0$
 - F_B is independent of \dot{q} and evolves as if $\dot{q} = 0$
- ▶ Therefore, buyer does not benefit from screening!
 - Pins down exactly how expensive it must be to buy L , i.e., $F_L(z)$

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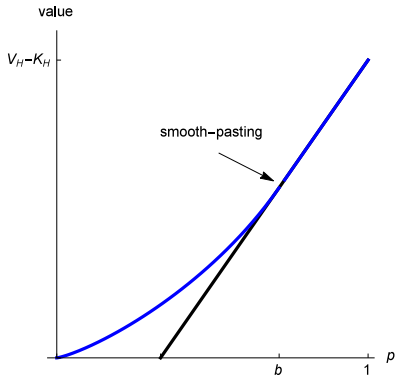
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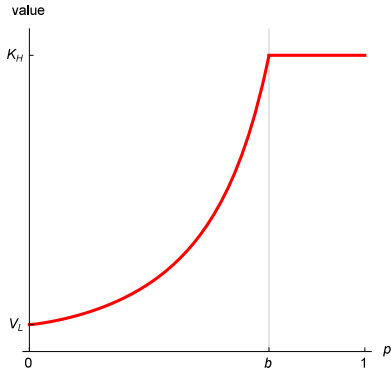
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Equilibrium payoffs

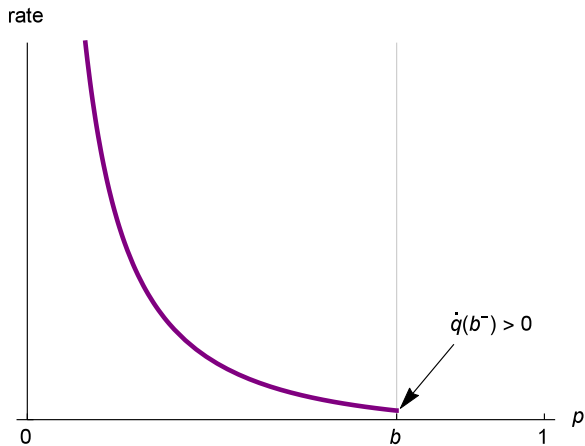


Step 1: Buyer value, F_B



Step 2: Low-type value, F_L

Equilibrium rate of trade



Step 3: Rate of trade, \dot{q}

Interesting Predictions?

1. Buyer does **not benefit** from the ability to negotiate the price.
 - Though she *must* negotiate in equilibrium.
2. The buyer is guaranteed to lose money on any offer below K_H that is accepted.
 - A form of costly experimentation.
 - Seller benefits from experimentation.
3. Incentive for experimentation eliminated by competition among buyers.
 - Competition may be both less efficient and worse for the seller.

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Who Benefits from the Negotiation?

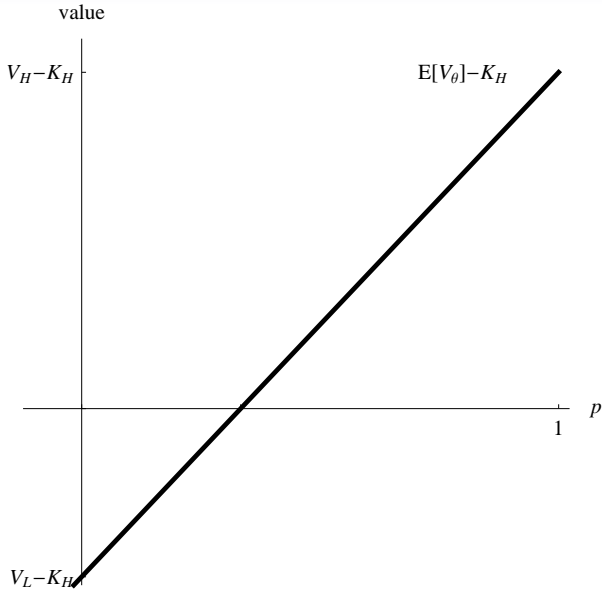
Suppose the price is **exogenously fixed** at K_H .

- ▶ The buyer can conduct due diligence (observes \hat{Z}) and decides when and whether to actually complete the deal.
- ▶ Buyer's strategy is simply a stopping rule, where the expected payoff upon stopping in state z is

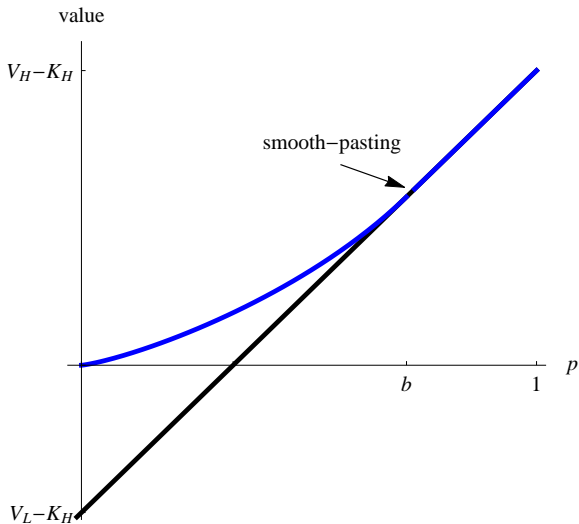
$$E_z[V_\theta] - K_H$$

- ▶ Call this the **due diligence game**.
 - NB: it is not hard to endogenize the initial terms.

Due Diligence Game



Due Diligence Game



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Result

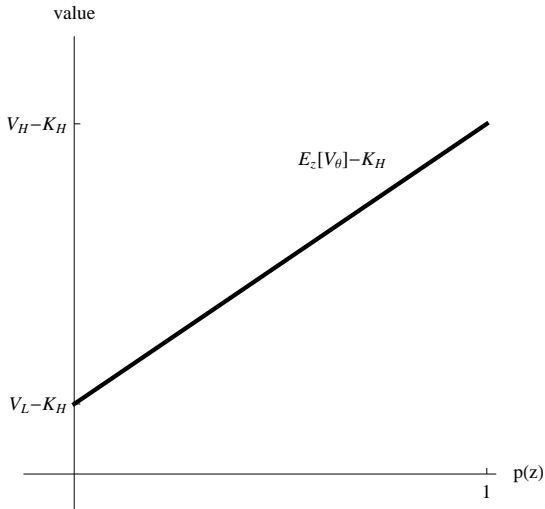
In the equilibrium of the bargaining game:

1. The buyer's payoff is **identical** to the due diligence game.
2. The (*L*-type) seller's payoff is **higher** than in the due diligence game.

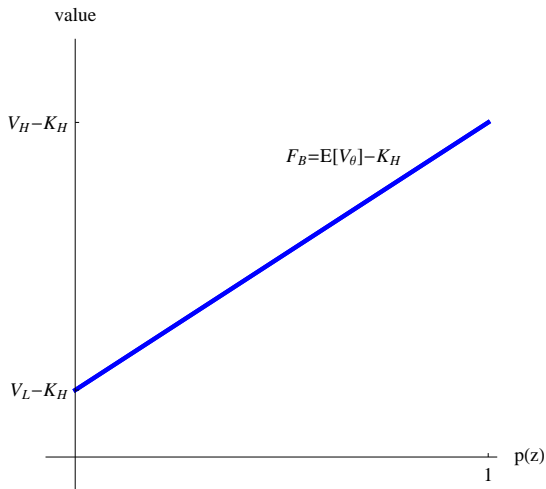
Total surplus higher with bargaining, but **fully captured** by seller.

- ▶ Despite the fact that the buyer makes all the offers.

No Lemons \implies No Learning



No Lemons \implies No Learning



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Result

When $V_L \geq K_H$, unique equilibrium is immediate trade at price K_H .

- ▶ Absent a lemons condition, the Coasian force overwhelms the buyer's incentive to learn.

Experimentation and regret

Below b , the buyer is making an offer that:

- (1) will ONLY be accepted by the low type
- (2) will make a loss whenever accepted

Why?

- ▶ One interpretation: costly experimentation
- ▶ Buyer willing to lose money today (if offer accepted) in order to learn *faster* (if rejected)
- ▶ Both news and lack of competition necessary for this feature to arise

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Remarks

- ▶ One implication is that acquisitions that take place at a price below the initial terms add less value for the acquirer.
 - In fact, they necessarily **lose value** for the acquirer.
 - A downward renegotiation of the acquisition price should negatively affect acquirer's share price.
 - E.g., when Verizon announced the Yahoo merger is going through but at a price \$300M below the original bid.
- ▶ Competition among buyers reduces the incentive to experiment.
 - Let's explore the effect of competition in a bit more detail.

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Competition and the Coase Conjecture

The buyer's desire to capture future profits from trade leads to a form of **intertemporal competition**.

- ▶ Seller knows buyer will be tempted to increase price tomorrow
- ▶ Which increases the price seller is willing to accept today
- ▶ Buyer “competes” against future self

Coase Conjecture: Absent some form of commitment, the outcome with a monopolistic buyer will resemble the competitive outcome.

Question: How does learning/news affect the Coase conjecture?

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Competitive equilibrium

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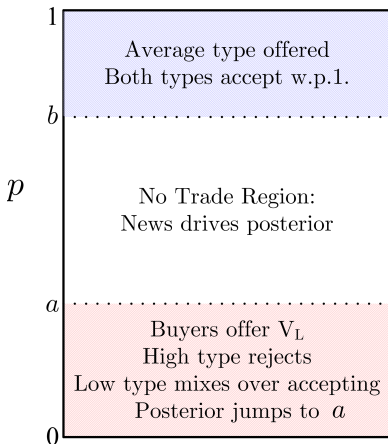
1. Competitive equilibrium \neq Monopolistic equilibrium
2. Buyer competition eliminates incentive for experimentation!

Competitive equilibrium

Theorem (Daley and Green, 2012)

There is a unique equilibrium satisfying a mild refinement on off-path beliefs. In it,

- ▶ *For $P_t \geq b$: trade happens immediately, buyers offer $V(P_t)$ and both type sellers accept*
- ▶ *For $P_t < a$: buyers offer V_L , high types reject w.p.1. Low types mix such that the posterior jumps to a*
- ▶ *For $P_t \in (a, b)$: there is no trade, buyers make non-serious offers which are rejected by both types.*



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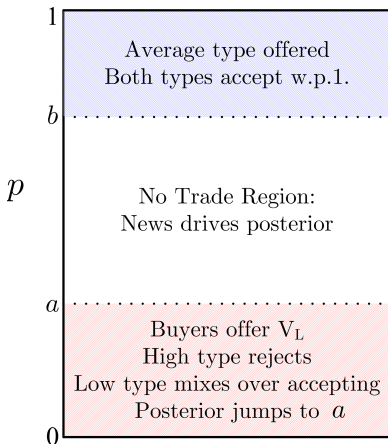
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Effect of competition

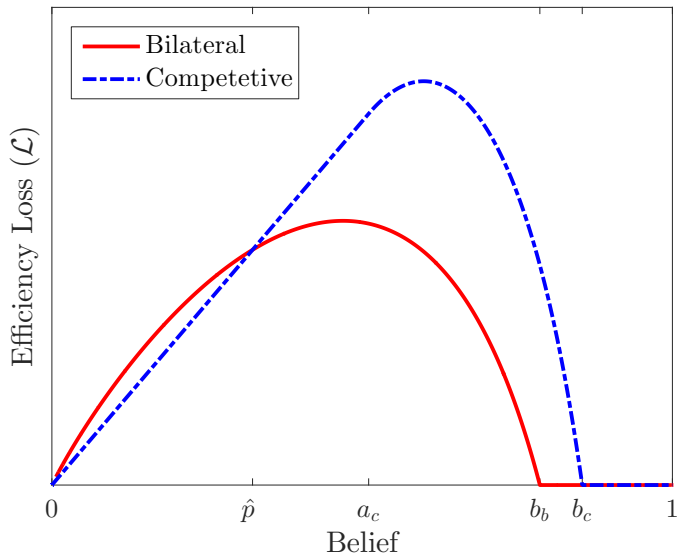
Result

- ▶ Efficient trade requires a higher belief in a competitive market:

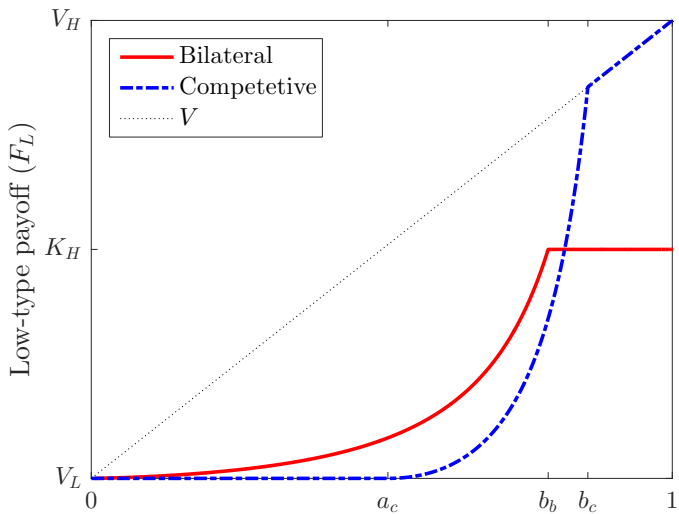
$$b_b < b_c$$

- ▶ There exists a \hat{p} such that the competitive equilibrium is strictly less efficient for $p \in (\hat{p}, b_c)$.

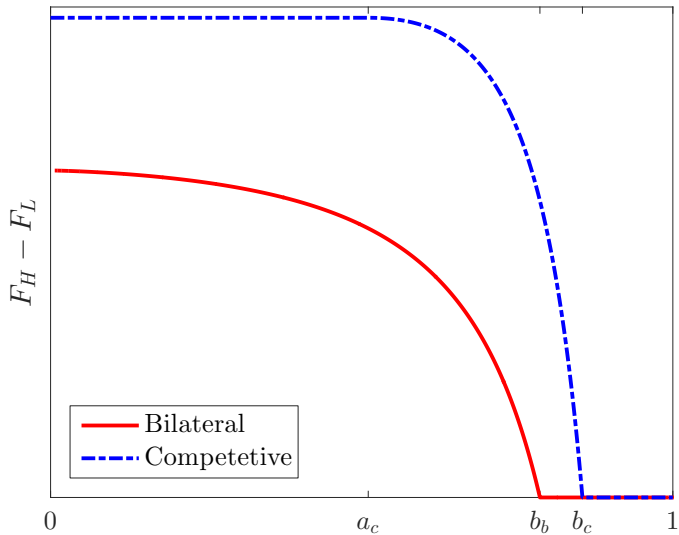
Efficiency



Low-type value



Incentives for Innovation



Additional Results

► Uniqueness

- Why trade must be smooth below β with a single buyer

► The effect of news quality

- The no-news limit differs from Deneckere and Liang (2006)

► Extensions/Robustness

1. Costly investigation
2. "Lumpy" information arrival

Robust finding: buyer does not benefit from ability to negotiate.

- Solve analogous due diligence game first ($F_B \implies F_L \implies \hat{q}$)
- Useful heuristic for constructing equilibria with frequent offers

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Summary

We explore the effect of news in a canonical bargaining environment

- ▶ Construct the equilibrium (in closed form).
- ▶ Buyer's ability to leverage news to extract surplus is remarkably limited.
 - Buyer negotiates based on new information in equilibrium, but gains nothing from doing so.
 - The robust implication of the Coasian force
- ▶ Relation to the competitive outcome
 - Competition eliminates the Coasian force, may reduce both total surplus and seller payoff.
 - But competition also provides stronger incentives for innovation.

Other equilibria?

We focused on the (unique) smooth equilibrium. Can other stationary equilibria exist?

- ▶ No

By Lebesgue's decomposition theorem for monotonic functions

$$Q = Q_{abs} + Q_{jump} + Q_{sing}$$

To sketch the argument, we will illustrate how to rule out:

1. Atoms of trade with L (i.e., jumps)
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Uniqueness

Suppose there is some z_0 such that:

- ▶ Buyer makes offer w_0
- ▶ Low type accepts with atom

Let α denote the buyer's belief conditional on a rejection. Then

1. $F_L(z_0) = F_L(\alpha) = w_0$, by seller optimality
2. $F_L(z) = w_0$ for all $z \in (z_0, \alpha)$, by buyer optimality

Therefore, starting from any $z \in (z_0, \alpha)$, the belief conditional on a rejection jumps to α .

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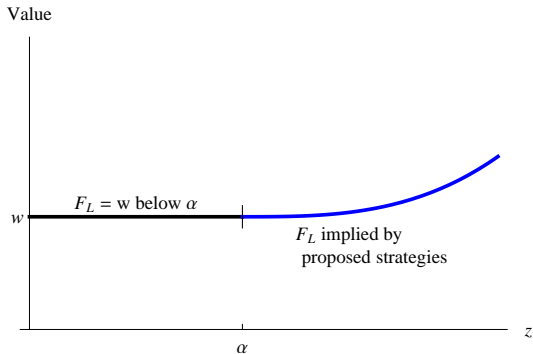
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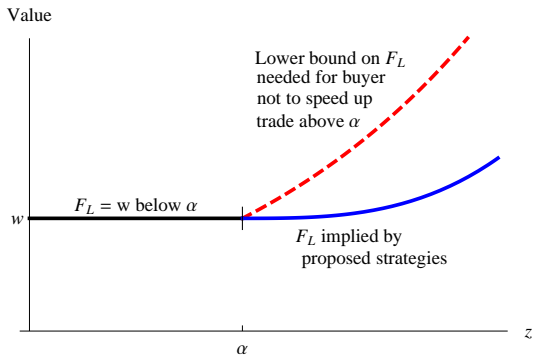
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- ▶ If there is an atom, the behavior must resemble the competitive-buyer model...

Why trade must be smooth with a single buyer



Why trade must be smooth with a single buyer



Intuitively,

- ▶ L is no more expensive to trade with at $z = \alpha + \epsilon$ than at $z = \alpha$.
- ▶ If the buyer wants to trade with L at price w below $z = \alpha$, he will want to extend this behavior above $z = \alpha$ as well.

Effect of news quality

Proposition (The effect of news quality)

As the quality of news increases:

- 1. Both β and F_B increase*
- 2. The rate of trade, \dot{q} , decreases for low beliefs but increases for intermediate beliefs*
- 3. Total surplus and F_L increase for low beliefs, but decrease for intermediate beliefs*

Two opposing forces driving 3.

- ▶ Higher ϕ increases volatility of $\hat{Z} \implies$ faster trade
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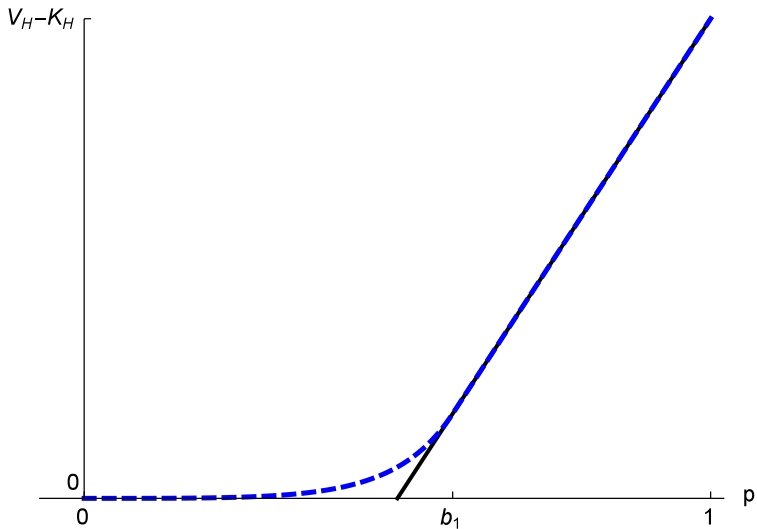
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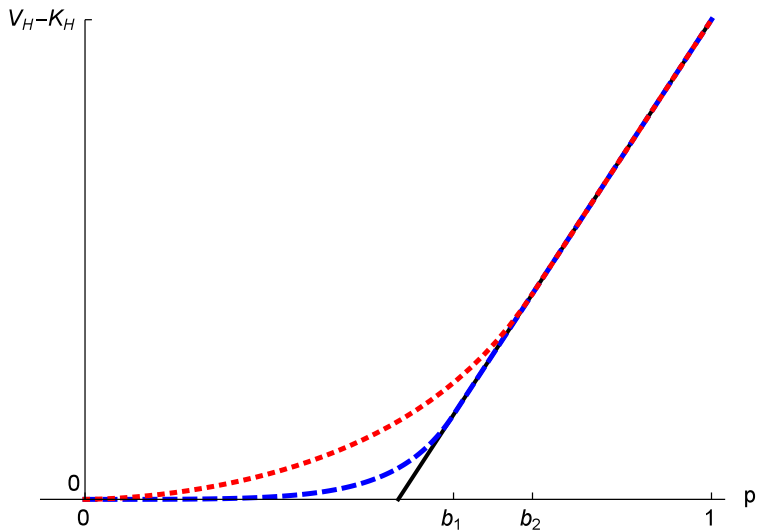
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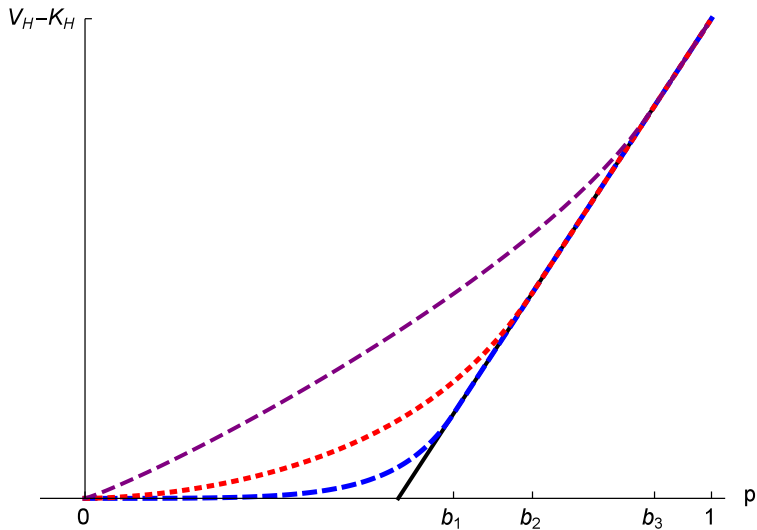
Effect of news on buyer payoff



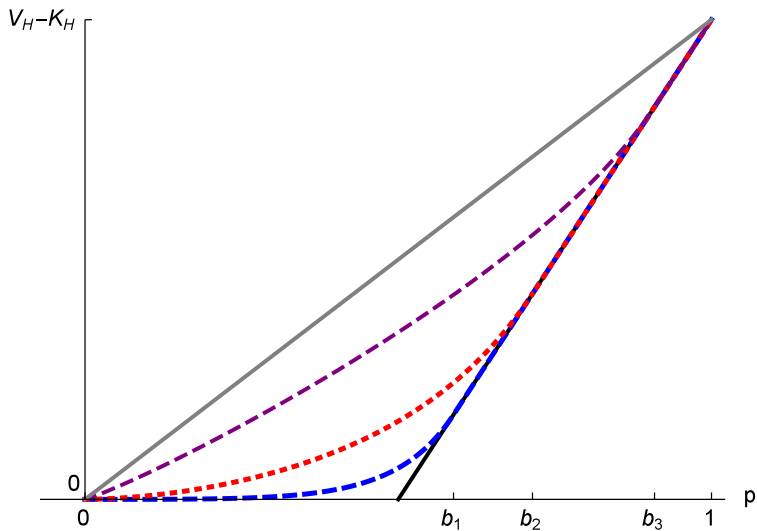
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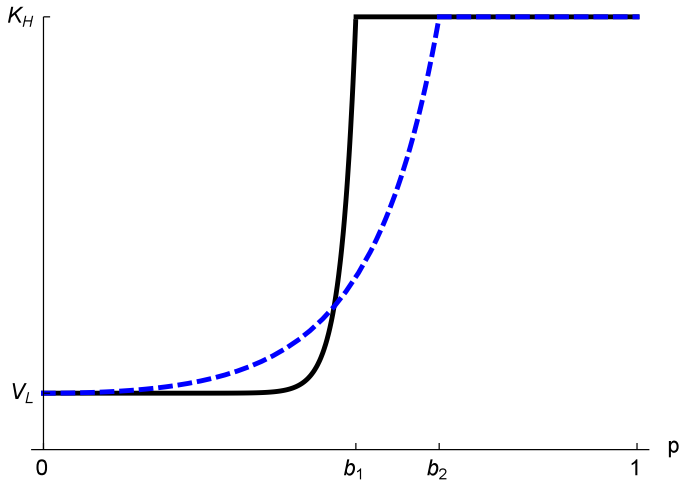
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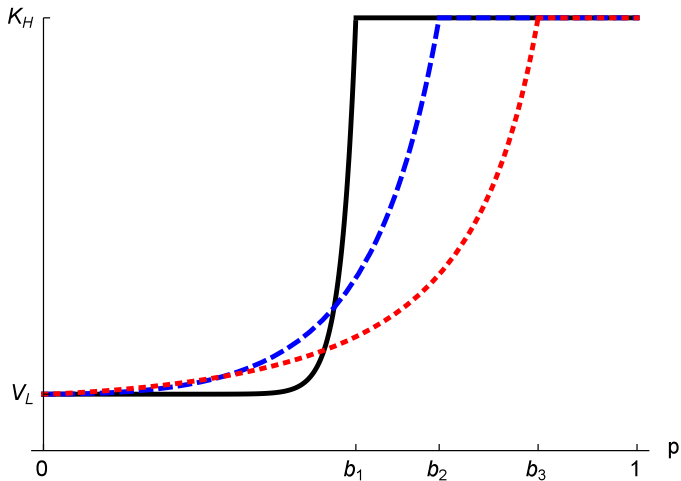
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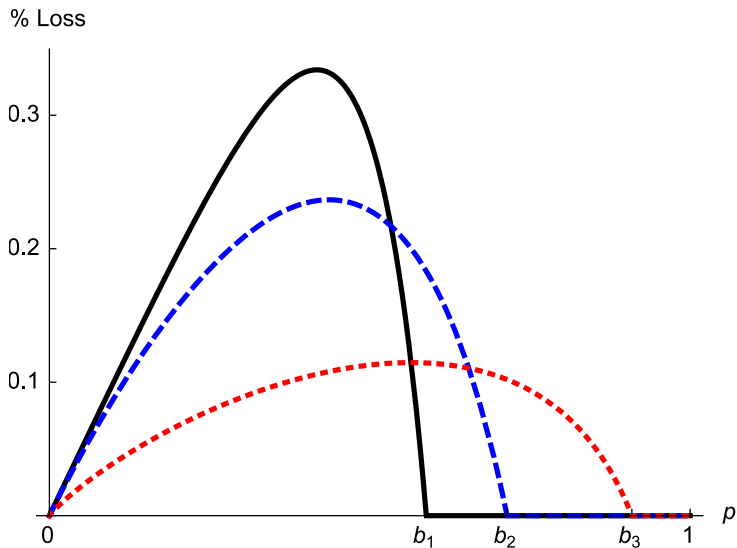
Effect of news on low-type payoff



Effect of news on low-type payoff



(ln)efficiency



Arbitrarily high quality news

Result

As news quality becomes arbitrarily high ($\phi \rightarrow \infty$):

1. $\beta \rightarrow \infty$ (i.e., $b \rightarrow 1$)
2. $F_B \xrightarrow{u} p(z)(V_H - K_H)$
3. $F_L \xrightarrow{pw} V_L$
4. $\dot{q} \xrightarrow{pw} \infty$

Note that buyer waits until certain that $\theta = H$ before offering K_H

- Captures full surplus from trade with high type
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As news quality becomes arbitrarily low ($\phi \rightarrow 0$):

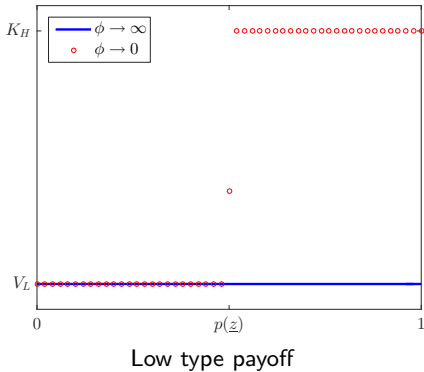
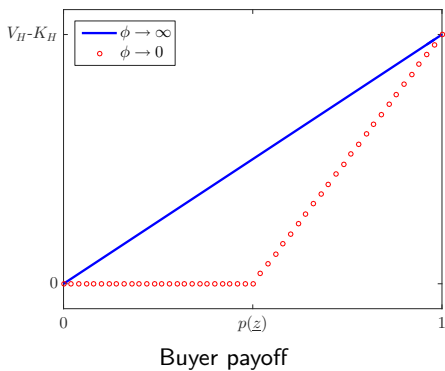
1. $\beta \rightarrow \underline{z}$

2. $F_B \xrightarrow{u} \max\{0, V(z) - K_H\}$

3. $F_L \xrightarrow{pw} \begin{cases} V_L & \text{if } z < \underline{z} \\ \frac{e-1}{e}V_L + \frac{1}{e}K_H & \text{if } z = \underline{z} \\ K_H & \text{if } z > \underline{z} \end{cases}$

4. for all $z < \underline{z}$, $\dot{q}(z) \rightarrow \infty$, but $\dot{q}(\underline{z}) \rightarrow 0$

Limiting payoffs

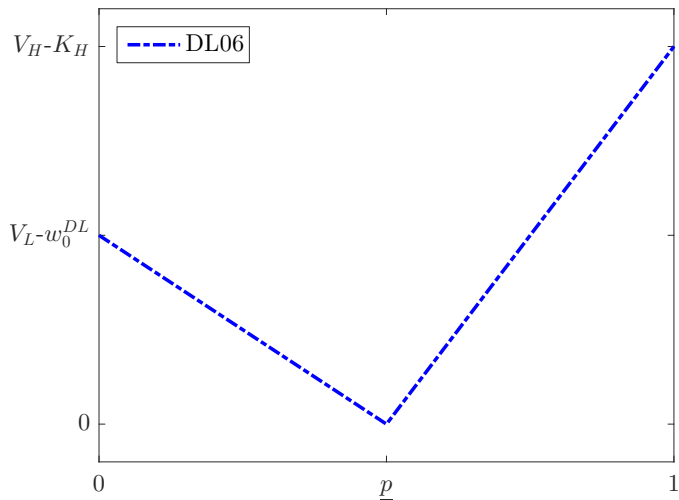


Effect of news

Our $\phi \rightarrow 0$ limit differs from Deneckere and Liang (2006)

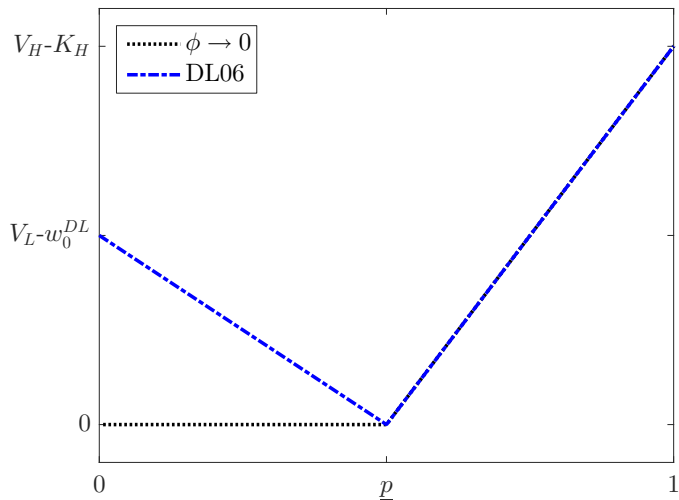
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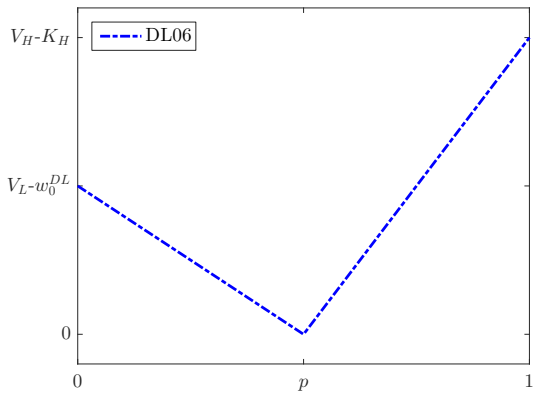


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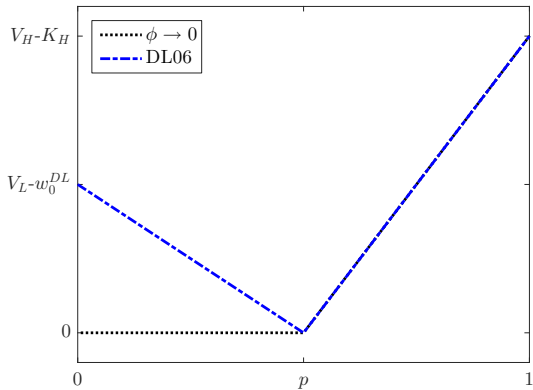
Effect of news



Intuition for DL06:

- ▶ Coasian force disappears at precisely $Z_t = \underline{z}$
- ▶ Buyer leverages this to extract concessions from low type at $z < \underline{z}$

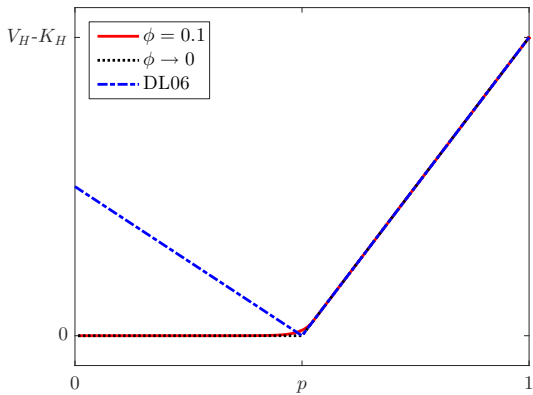
Effect of news



With news, his belief cannot just “sit at \underline{z} ”, so this power evaporates.

- ▶ Even with arbitrarily low-quality news!

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Stochastic control problem

The buyer must decide:

- ▶ How quickly to trade with only the low type (i.e., choose Q given F_L)
- ▶ When to “buy the market” (i.e., choose T at which to offer K_H)

Buyer's Problem

Choose (Q, T) to solve, for all z ,

$$\sup_{Q, T} \left\{ (1 - p(z)) E_z^L \left[\int_0^T e^{-rt} (V_L - F_L(\dot{Z}_t + Q_t)) e^{-Q_t} dQ_t \right. \right. \\ \left. \left. + e^{-(rT+Q_T)} (V_L - K_H) \right] + p(z) E_z^H \left[e^{-rT} (V_H - K_H) \right] \right\}$$

Let $F_B(z)$ denote the solution.

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Buyer's problem

Lemma

For all z , $F_B(z)$ satisfies:

Option to wait:
$$rF_B(z) \geq \frac{\phi^2}{2} (2p(z) - 1) F'_B(z) + \frac{\phi^2}{2} F''_B(z)$$

Optimal screening:
$$F_B(z) \geq \sup_{z' > z} \left\{ \left(1 - \frac{p(z)}{p(z')} \right) (V_L - F_L(z')) + \frac{p(z)}{p(z')} F_B(z') \right\}$$

Option to buy:
$$F_B(z) \geq E_z[V_\theta] - K_H$$

where at least one of the inequalities must hold with equality.

Equilibrium construction

1. For $z < \beta$, $w(z) = F_L(z)$ and the buyer's value is

$$F_B(z) = (V_L - F_L(z)) (1 - p(z)) \dot{q}(z) dt + \left(1 - \frac{\dot{q}(z)}{1 + e^z} dt \right) E_z [F_B(z + dZ_t)]$$

and $dZ_t = d\tilde{Z}_t + \dot{q}(Z_t) dt$. So,

$$rF_B(z) = \underbrace{\frac{\phi^2}{2} (2p(z) - 1) F_B'(z) + \frac{\phi^2}{2} F_B''(z)}_{\text{Evolution due to news}} + \dot{q}(z) \underbrace{\left((1 - p(z)) (V_L - F_L(z) - F_B(z)) + F_B'(z) \right)}_{\Gamma(z) = \text{net-benefit of screening at } z}$$

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Equilibrium construction

2. Observe that the buyer's problem is linear in \dot{q}

$$rF_B(z) = \underbrace{\frac{\phi^2}{2} (2p - 1) F'_B + \frac{\phi^2}{2} F''_B}_{\text{Evolution due to news}} + \sup_{\dot{q} \geq 0} \underbrace{\dot{q} \left((1-p)(V_L - F_L - F_B) + F'_B \right)}_{\Gamma(z) = \text{net-benefit of screening}}$$

Hence, in any state $z < \beta$, either

- (i) the buyer strictly prefers $\dot{q} = 0$, or
- (ii) the buyer is indifferent over all $\dot{q} \in \mathbb{R}_+$

Equilibrium construction

3. In either case

$$\dot{q}(z)\Gamma(z) = 0$$

4. This simplifies the ODE for F_B to just

$$rF_B = \frac{\phi^2}{2} (2p - 1) F'_B + \frac{\phi^2}{2} F''_B$$

→ F_B does not depend on \dot{q}

→ Buyer gets same value he would get from $\dot{q} = 0$

→ Buyer gains nothing from the ability to screen using prices!

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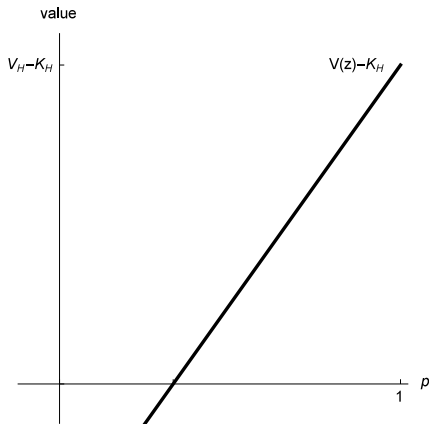
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Equilibrium construction

Using the appropriate boundary conditions, we find $F_B(z) = C_1 \frac{e^{u_1 z}}{1+e^{2z}}$,

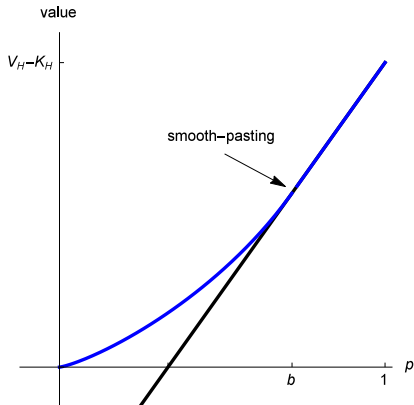
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Equilibrium construction

Next, conjecture that $\dot{q}(z) > 0$ for all $z < \beta$. Then, it must be that

$$\Gamma(z) = 0$$

Or equivalently

$$F_L(z) = (1 + e^z)F_B'(z) + V_L - F_B(z)$$

This pins down exactly how “expensive” the low type must be for the buyer to be indifferent to the speed of trade (i.e., F_L).

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Equilibrium construction

For $z < \beta$, the low-type must be indifferent between accepting $w(z)$ and waiting.

The waiting payoff is

$$F_L(z) = \mathbb{E}_z^L \left[e^{-rT(\beta)} K_H \right]$$

which evolves as

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