

Reference Pricing as a Deterrent to Entry

Evidence from the European Pharmaceutical Market

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Price regulation can affect access to drugs

Drug prices are strictly regulated in most countries

- ▶ US: prices are benchmarked to private market
- ▶ UK: prices tied to therapeutic value
- ▶ EU: gov't negotiates using external reference pricing (ERP)
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ERP affects access in potentially unexpected ways

- ▶ Linking prices across countries limits price-discrimination
- ▶ Firm may respond by delaying entry in low-income countries

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How does ERP affect access to newly approved drugs?

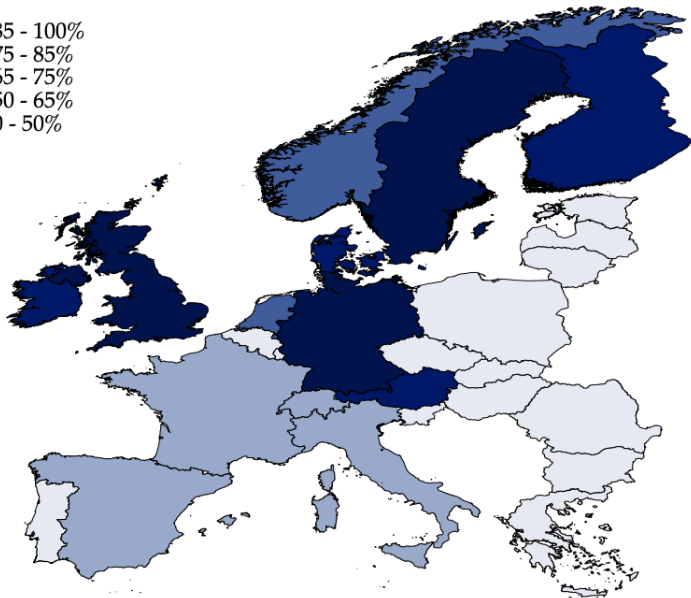
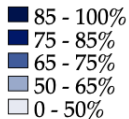
This paper quantifies the impact of ERP in Europe

Overview of today's presentation

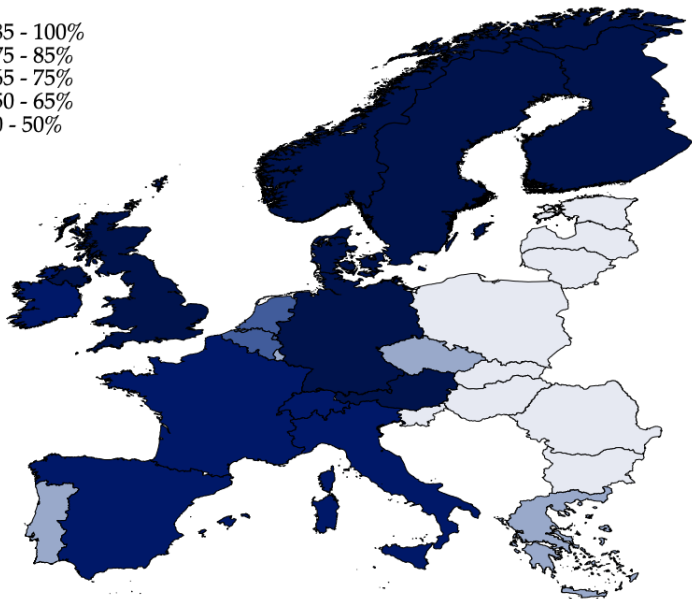
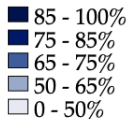
1. Launch delays in Europe: what models (don't) justify them?
2. ERP as a deterrent to entry: theory
3. Estimation of the impact of ERP in three parts:
 - ▶ Do countries actually follow ERP guidelines?
 - ▶ Are firms better off with delays?
 - ▶ How much would delays fall if ERP were removed?

Launch delays in Europe:
what models (don't) justify them?

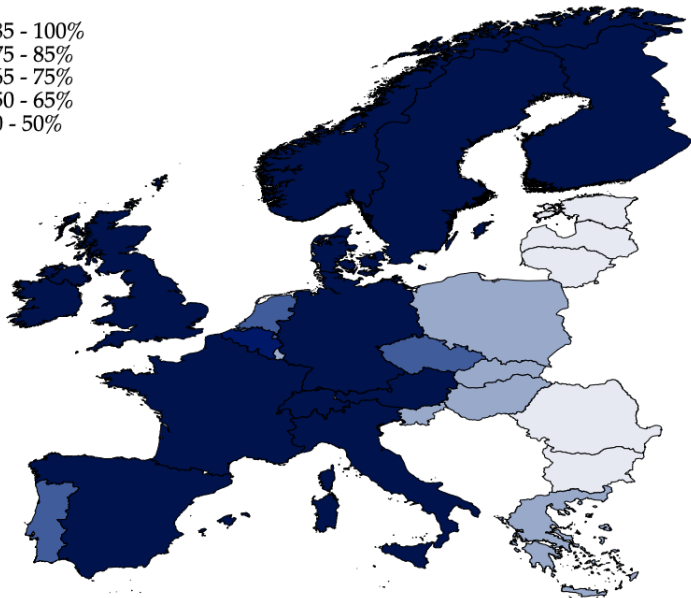
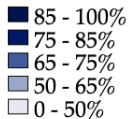
Drug diffusion across Europe: 1 year after approval



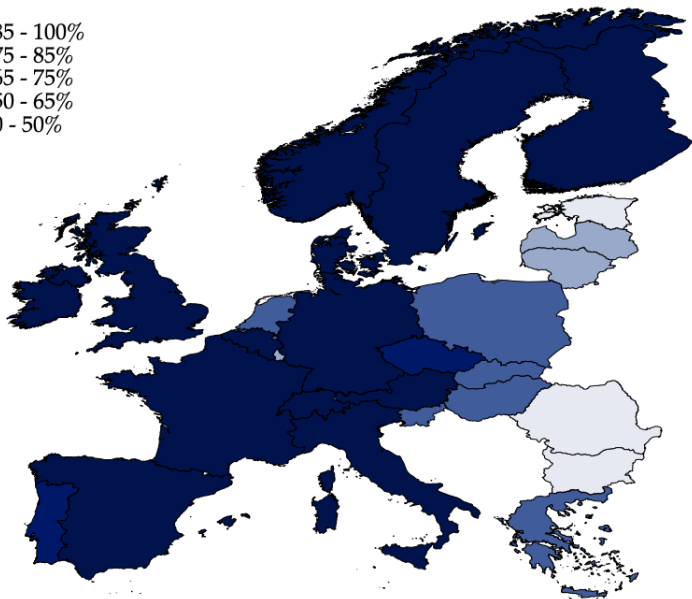
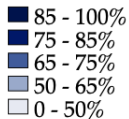
Drug diffusion across Europe: 2 years after approval



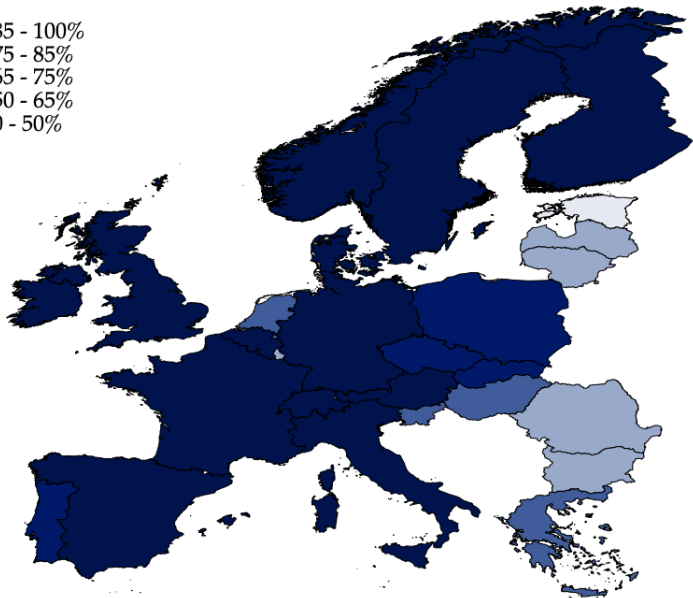
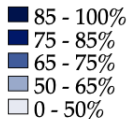
Drug diffusion across Europe: 3 years after approval



Drug diffusion across Europe: 4 years after approval



Drug diffusion across Europe: 5 years after approval



Many models predict delays...

1. Limited number of entry applications at the same time
2. Fixed costs of entry
3. Capacity constraints

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...but data patterns don't quite fit any of them

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 - ▶ Price inversely correlated with delays, controlling for revenue
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 - ▶ No more entry once firm hits full capacity

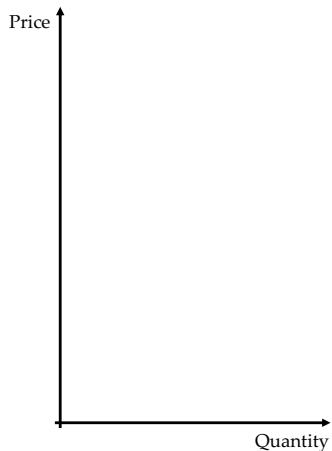
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 - ▶ ~~No more entry once firm hits full capacity~~
 - ▶ > 10% of launches occur after the firm has reached peak output

ERP as a deterrent to entry: theory

ERP generates delays by limiting price discrimination

Toy model: 1 firm, 2 countries, 2 periods



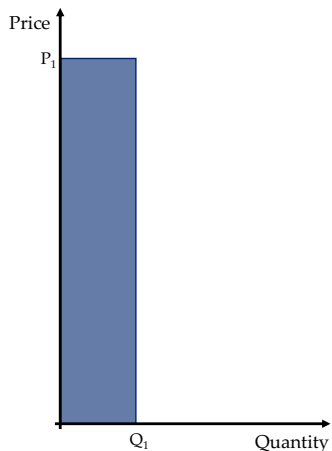
At the end of each period countries adjust prices to match minimum available price.

Period 1: price p_j
quantity q_j

Period 2: price $\min_{k \in (1,2)} (p_k)$
quantity q_j

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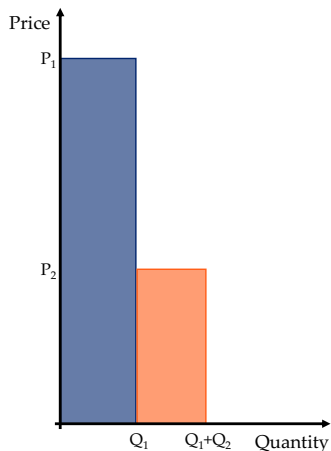
Period 2:

Two possible strategies:

1. Wait until period 2 to launch in country 2

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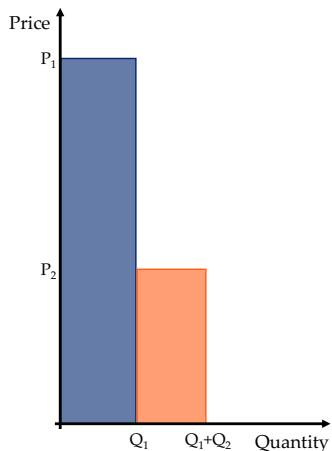
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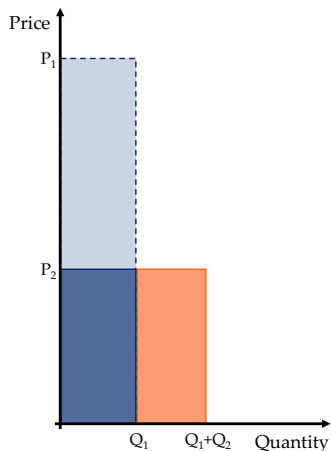
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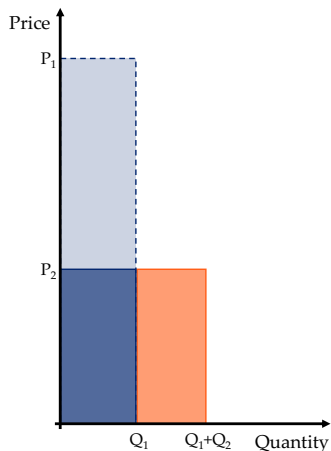
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Toy model: 1 firm, 2 countries, 2 periods



At the end of each period countries adjust prices to match minimum available price.

Period 1: prices (p_1, p_2)
quantities (q_1, q_2)

Period 2: prices (p_2, p_2)
quantities (q_1, q_2)

Optimal solution: delay if

$$(p_1 - p_2) \times q_1 > p_2 \times q_2$$

We estimate an extended version of this toy model

Model components

1. Demand

- ▶ Data: **quantity** sold for each drug i , year t , country j
- ▶ Goal: **predict quantity** in years prior to entry

2. Price

- ▶ Data: average yearly drug **prices**, **reference pricing functions**
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3. Firm **dynamic** entry decision model

- ▶ Firms apply for entry, but may experience **stochastic** delays
- ▶ Goal: link 1. & 2. to compute revenue of any entry sequence

Stage I: Firm choose where to send entry applications



Strategic delays:

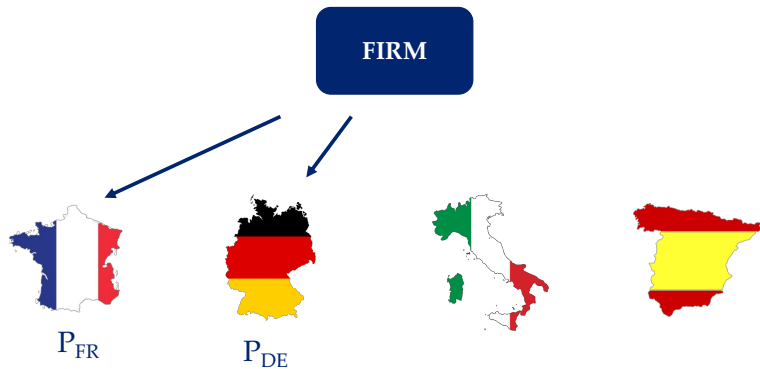
firm only sends applications to some countries

Stage II: delay shocks are realized

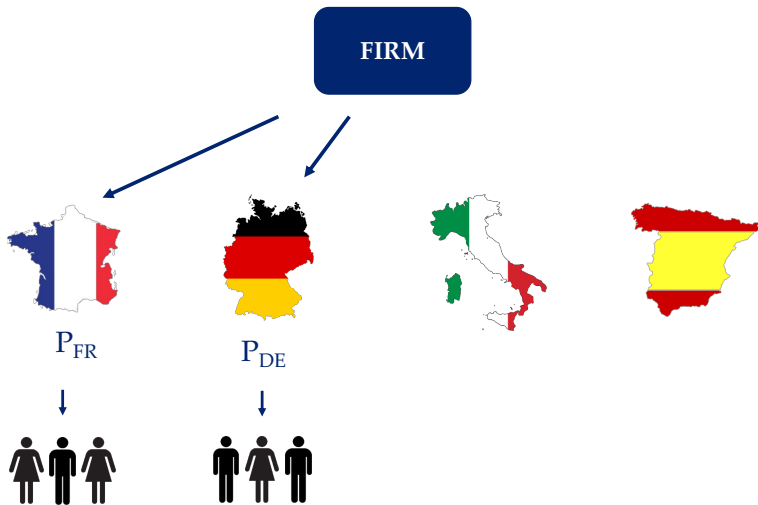


Idiosyncratic delays:
some applications are randomly delayed

Stage III: prices are set



Stage IV: products are sold and profits realized



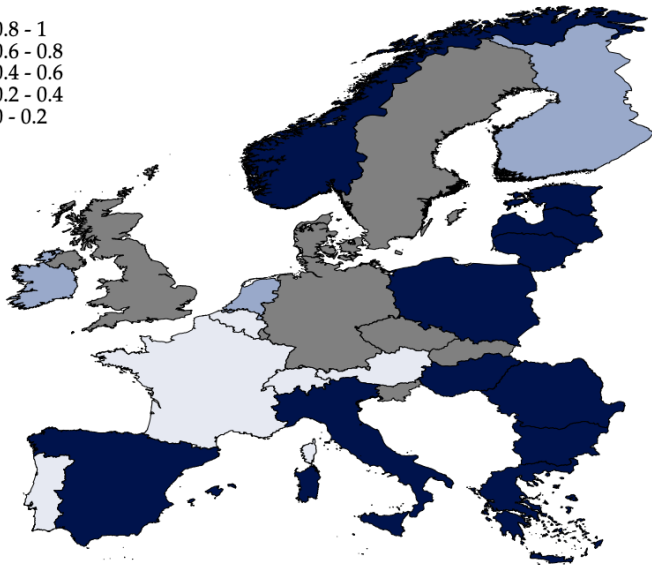
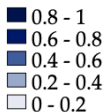
Estimation of the impact of ERP in three parts

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Do countries actually follow ERP guidelines?

Estimates of μ_j

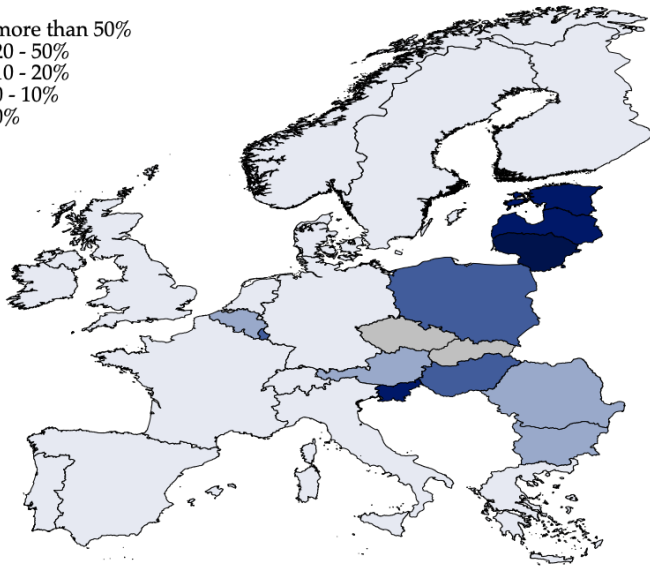
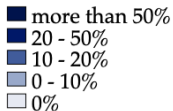


What we need to estimate

1. Do countries actually follow ERP guidelines?
 - ▶ μ_j needs to be close to 1 for at least some countries
 - ▶ **Spain and Italy follow ERP, their prices are affected by EU10**
2. Are firms better off with delays?
 - ▶ Firms should earn more if entry is delayed

Are firms better off with delays?

% of drugs for which delaying entry in country X **only** is optimal



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 - ▶ Firms should earn more if entry is delayed
 - ▶ **Most firms earn more when delaying entry in EU10**
3. How much would delays fall if ERP were removed?
 - ▶ If we get rid of ERP, there should be faster entry

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Empirical problem: find ψ_j (prob. of random delay in country j)

- ▶ Ideally: solve model, match observed entry to predicted entry
- ▶ In practice: model is too complicated to solve

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 - ▶ Lower ψ_j is better for the firm
 - ▶ w/ low ψ_j , can find strategies that earn more than firm did
 - ▶ Find these strategies \rightarrow reject low values of ψ_j
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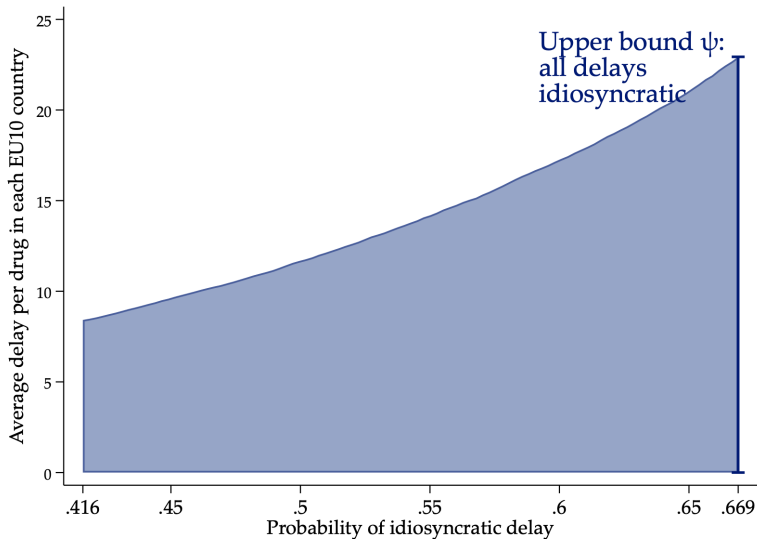
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Output:

- ▶ Western Europe: assume away strategic delays
- ▶ Eastern Europe: estimate interval $\psi_{EU10} \in [0.416, 0.669]$

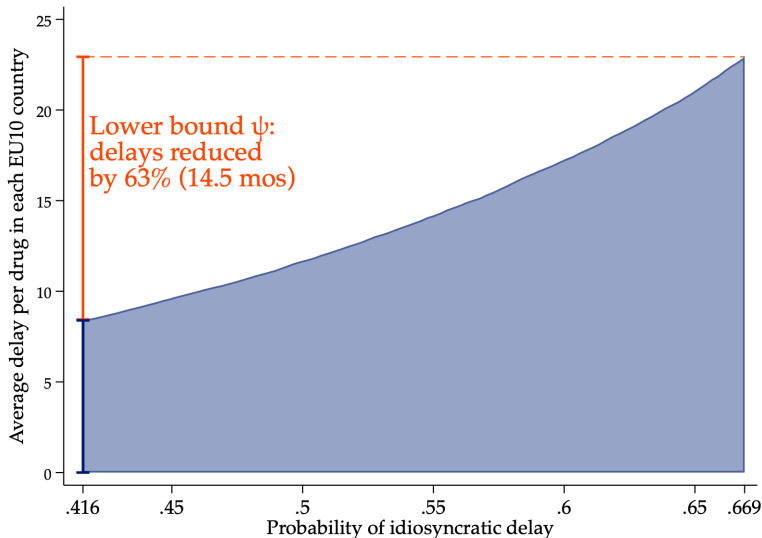
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 - ▶ **Up to 14.5 months earlier entry in EU10**

Conclusion: the bigger picture

Main takeaway:

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General implication: price-linked regulation causes spillovers

- ▶ Medicare/Medicaid reimbursement rules affect private prices
- ▶ Medicare Part B reform would introduce ERP to US
 - ▶ US prices are well above highest prices in Europe
 - ▶ US market is roughly 3x size of entire EU market

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What we still don't know

- ▶ W/out ERP would prices rise in West. EU or fall in East. EU?
- ▶ Would ERP reduce US prices, or raise foreign prices?

thank you