## Arrow Meets Hotelling: Modeling Spatial Innovation — Online Appendix —

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## **Proof of Proposition 1**

The utility of a consumer located at  $s \in \mathbb{R}$  who consumes product j with known quality  $v_j$  and pays price  $p_{sj}$  is given by  $u_{sj} = v_j - t |s - l_j| - p_{sj}$ , where t > 0 are the "transportation costs."

In period 0, the incumbent's only product is located at  $l_0 = 0$ . The incumbent offers this product at  $v_0 - t |s|$  to consumers  $s \in [-v_0/t, v_0/t]$ , each of whom accepts the offer. The incumbent's profits in period 0 are therefore given by

$$\pi_I^0 = \int_{-\frac{v_0}{t}}^{\frac{v_0}{t}} v_0 - t |s| \, \mathrm{d}s = \frac{v_0^2}{t}.$$

Suppose the incumbent owns the entrant in period 1 and that the location of product 1 satisfies  $l_1 \leq 2\frac{v_0}{t}$ . The incumbent now offers product 0 at  $v_0 - t |s|$  to consumers  $s \in \left[-\frac{v_0}{t}, \frac{l_1}{2}\right]$  and product 1 at  $v_0 - t |s - l_1|$  to consumers  $s \in \left[\frac{l_1}{2}, l_1 + \frac{v_0}{t}\right]$ , where we used the fact that  $\mathrm{E}\left[v_1\right] = v_0$ . Each consumer accepts the offer. If  $l_1 \leq 2\frac{v_0}{t}$  the incumbent's profits (gross of development costs) are therefore given by

$$\pi_I^1 = \int_{-\frac{v_0}{t}}^{\frac{1}{2}l_1} v_0 - t \, |s| \, \mathrm{d}s + \int_{\frac{1}{2}l_1}^{l_1 + \frac{v_0}{t}} v_0 - t \, |s - l_1| \, \mathrm{d}s = \frac{2v_0^2}{t} - \frac{\left(v_0 - \frac{1}{2}tl_1\right)^2}{t}.$$

It is easy to verify that profits for  $l_1 > 2\frac{v_0}{t}$  are the same as those for  $l_1 = 2\frac{v_0}{t}$ .

At the beginning of period 1, the incumbent's problem is then given by

$$\max_{l_1} \frac{2v_0^2}{t} - \frac{\left(v_0 - \frac{1}{2}tl_1\right)^2}{t} - c\left(l_1\right) \tag{1}$$

and its unique solution  $l_1^I$  is implicitly defined by the first order condition

$$v_0 - \frac{1}{2}tl_1 = c'(l_1). (2)$$

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Suppose now the entrant in period 1 is independent and suppose once again that  $l_1 \leq 2\frac{v_0}{t}$ . The incumbent offers product 0 at  $v_0 - t |s|$  to consumers  $s \in \left[-\frac{v_0}{t}, l_1 - \frac{v_0}{t}\right]$ , at  $v_0 - t |s| - (v_0 - t |s - l_1|)$  to consumers  $s \in \left[l_1 - \frac{v_0}{t}, \frac{l_1}{2}\right]$ , and at 0 to anyone else. Similarly, the entrant sells product 1 at  $v_0 - t |s - l_1|$  to consumers  $s \in \left[\frac{v_0}{t}, l_1 + \frac{v_0}{t}\right]$ , at  $v_0 - t |s - l_1| - (v_0 - t |s|)$  to consumers  $\left[\frac{l_1}{2}, \frac{v_0}{t}\right]$  and at 0 to anyone else. Given these prices, consumers  $s \in \left[-\frac{v_0}{t}, \frac{l_1}{2}\right]$  buy product 0 and consumers  $s \in \left[\frac{l_1}{2}, l_1 + \frac{v_0}{t}\right]$  buy product 1. If  $l_1 \leq 2\frac{v_0}{t}$ , the entrant's profits are therefore given by

$$\pi_E^1 = \int_{\frac{1}{2}l_1}^{\frac{v_0}{t}} v_0 - t |s - l_1| - (v_0 - t |s|) ds + \int_{\frac{v_0}{t}}^{l_1 + \frac{v_0}{t}} v_0 - t |s - l_1| ds = \frac{v_0^2}{t} - \frac{(v_0 - \frac{1}{2}tl_1)^2}{t}.$$

It is easy to verify that the profits for  $l_1 > 2\frac{v_0}{t}$  are the same as those for  $l_1 = 2\frac{v_0}{t}$ . The entrant's problem is therefore the same as the incumbent's problem (1) so that  $l_1^E = l_1^I$ .

## **Proof of Proposition 2**

In period 1, the utility of a consumer who buys product 1 but consumed product 0 in period 0 is  $u_{s1} - \gamma$ , where  $\gamma \in [0, v_0]$  are the switching costs. Switching costs are immaterial if the entrant is owned by the incumbent. In this case, the location of product 1 is still given by  $l_1^I$ .

Suppose that the entrant is independent and that  $l_1 \leq 2\frac{v_0}{t} - \frac{\gamma}{t}$ . The incumbent offers product 0 at  $v_0 - t |s|$  to consumers  $s \in \left[-\frac{v_0}{t}, l_1 - \frac{1}{t}\left(v_0 - \gamma\right)\right]$ , at  $v_0 - t |s| - \left(v_0 - \gamma - t |s - l_1|\right)$  to consumers  $s \in \left[l_1 - \frac{1}{t}\left(v_0 - \gamma\right), \frac{1}{2}l_1 + \frac{1}{2t}\gamma\right]$ , and at 0 to anyone else. Similarly, the entrant offers product 1 at  $v_0 - t |s - l_1|$  to consumers  $s \in \left[\frac{v_0}{t}, l_1 + \frac{v_0}{t}\right]$ , at  $v_0 - \gamma - t |s - l_1| - \left(v_0 - t |s|\right)$  to consumers  $\left[\frac{1}{2}l_1 + \frac{1}{2t}\gamma, \frac{v_0}{t}\right]$  and at 0 to anyone else. Given these prices, consumers  $s \in \left[-\frac{v_0}{t}, \frac{1}{2}l_1 + \frac{1}{2t}\gamma\right]$  buy product 0 and consumers  $s \in \left[\frac{1}{2}l_1 + \frac{1}{2t}\gamma, l_1 + \frac{v_0}{t}\right]$  buy product 1. If  $l_1 \leq 2\frac{v_0}{t} - \frac{\gamma}{t}$ , the entrant's profits are therefore given by

$$\pi_{E}^{1}(\gamma) = \int_{\frac{1}{2}l_{1} + \frac{1}{2t}\gamma}^{\frac{v_{0}}{t}} v_{0} - \gamma - t |s - l_{1}| - (v_{0} - t |s|) ds + \int_{\frac{v_{0}}{t}}^{l_{1} + \frac{v_{0}}{t}} v_{0} - t |s - l_{1}| ds$$

$$= \frac{v_{0}^{2}}{t} - \frac{\left(v_{0} - \frac{1}{2}tl_{1}\right)^{2}}{t} - \frac{1}{4t}\gamma\left(-\gamma + 4v_{0} - 2tl_{1}\right)$$

Similar reasoning shows that if  $2\frac{v_0}{t} - \frac{\gamma}{t} \le l_1 \le 2\frac{v_0}{t}$ , profits are given by

$$\pi_E^1(\gamma) = \int_{\frac{v_0}{4}}^{l_1} \left( v_0 - t \left( l_1 - s \right) \right) ds + \int_{l_1}^{l_1 + \frac{v_0}{t}} \left( v_0 - t \left( s - l_1 \right) \right) ds = \frac{v_0^2}{t} - \frac{2 \left( v_0 - \frac{1}{2} t l_1 \right)^2}{t}.$$

and that profits for  $l_1 > 2\frac{v_0}{t}$  are the same as those for  $l_1 = 2\frac{v_0}{t}$ .

At the beginning of period 1, the entrant's problem is given by

$$\max_{l_1} \pi_E^1(\gamma) - c(l_1)$$

The unique solution  $l_{E}^{1}\left(\gamma\right)$  to this problem is implicitly defined by the first order conditions.

$$v_0 - \frac{1}{2}tl_1 + \frac{1}{2}\gamma = c'(l_1) \text{ if } \gamma \leq c'\left(2\frac{v_0}{t} - \frac{\gamma}{t}\right)$$
$$2v_0 - tl_1 = c'(l_1) \text{ if } \gamma \geq c'\left(2\frac{v_0}{t} - \frac{\gamma}{t}\right).$$

Comparing these conditions to the first order condition for  $l_1^E$  in (2) shows that  $l_E^1(0) = l_E^1$  and  $l_E^1(\gamma) > l_E^1$  if  $\gamma > 0$ .